Supplemental information for the planned Portsmouth Gaseous Diffusion Plant (GDP) Decontamination and Decommissioning Project Industry Exchange is provided below:

Briefing

The briefing will be held on Monday, March 31, 2008, at the Receptions Conference Center-East located at 4450 Eastgate Blvd., Cincinnati, OH, 45245. Registration will be from 10:00 AM-12:45 PM and the briefing will begin at 1:00 PM.

Tour

Due to the large number of attendees, site tours will be held during the morning and afternoon of Tuesday, April 1, 2008. Both tours will leave from the Endeavor Center located at 1862 Shyville Road, Piketon, OH, 45661. Participants will be notified separately of which tour to attend and what time to arrive at the Endeavor Center for processing. You must bring a State or Federal Government issued photo ID to attend the tour (driver's license, military ID, Federal agency site ID, etc.). Tour buses will leave from and return to the Endeavor Center and will transport participants around the Portsmouth GDP Site. Portions of the tour will require walks, so wear comfortable attire.

Tour attendees (limited to 2 per company) only must provide the following information no later than Wednesday, March 19, 2008, to <u>kimberly.tate@emcbc.doe.gov</u>. This information will be protected in accordance with the Privacy Act of 1974.

- 1. Full Name
- 2. Company Represented
- 3. Social Security Number
- 4. Date of Birth
- 5. Clearance Status
- 6. Country of Citizenship (only US citizens will be allowed to participate in the tour)
- 7. Contact Number
- 8. Email Address

The following items are prohibited on the tour:

- 1. Firearms or dangerous weapons
- 2. Drugs (other than prescription)
- 3. Alcohol
- 4. Photographic equipment
- 5. Cell phones
- 6. Laptops
- 7. PDAs/Blackberrys
- 8. Computer-associated equipment (USB flash drives, CDs, MP3s, etc.)

The DOE or Endeavor Center will not be responsible for securing any items during the tour so it is recommended they be locked in your vehicle. Please keep hand-carried items to a minimum.

One-on-One Exchanges

For clarification purposes, the one-on-one exchanges are meant for DOE to:

- seek <u>industry</u> input that it will consider in development of the Request for Proposal (by receiving input on proposed discussion questions),
- obtain industry input on specific issues related to the transition from Cold Shut Down to D&D, and
- obtain early identification of industry issues/concerns.

The DOE has identified specific questions to stimulate the one-on-one discussions (included below for ease of reference). DOE will thoughtfully consider all input, will not attribute the input DOE receives to any one participant, and will protect any business sensitive information provided to DOE in this Information Exchange. However, DOE is not requesting and will not accept any company marketing material. Any presentation materials shall be in hard copy; computer equipment will not be provided or allowed.

One-on-one exchanges are scheduled for April 2-11, 2008. You will be notified separately of your scheduled time. Please arrive 10 minutes early to ensure timely start, as the Department's schedule is established with on-going exchanges. If anyone wishes to cancel a one-on-one request, please do so immediately by sending an email to kimberly tate@emcbc.doe.gov.

Questions and Answers

All questions and comments from the briefing, tour, and/or one-on-one sessions should be sent by email to pppoacquisitions@emcbc.doe.gov no later than COB Monday, April 21, 2008. A consolidated list of questions and answers will be posted to the official EMCBC Portsmouth Acquisition website, located at www.emcbc.doe.gov/pppo_main_site at a later date.

DISCUSSION QUESTIONS for One-on-One Session (these are the same questions that were initially posted)

- a. **Transition:** What length of transition does industry believe is needed for a project of this magnitude with a significant workforce that would likely be transitioned? E.g. 30, 60, 90 days? What information does industry either require or desire from DOE to develop a transition plan in response to the Request for Proposal?
- b. Competition and Contractor Proposal Preparation: DOE anticipates a certain confirmed group of Portsmouth GDP facilities will be turned over from USEC before the M&I contract is awarded. Additional work scope may be added during either the base contract period or potential option(s) period of performance, as additional facilities and services transition from USEC. What information can DOE make available to assist industry in the preparation of cost and technical proposals? What information can DOE provide to improve realistic contract pricing and enhance competition?
- c. Regulatory Framework: What are your views on how to proceed with the D&D project and sequence the work considering the current Consent Decree under the Resource Conservation and Recovery Act and the Department's policy to perform D&D under the Comprehensive Environmental Response, Compensation, and Liability Act? (This topic is currently under discussion between the Department and the regulatory agencies.)
- d. Performance Risk: How can DOE improve its identification and quantification of performance risk, i.e., technical, regulatory, schedule and/or financial risk? What are your views to quantify risk for activities that may have limited information and/or regulatory basis? What are your views regarding how to appropriately identify, allocate, and balance risk between the DOE and the contractor? What are your views to mitigate the negative impact of variable funding? Industry opinions on appropriate methods of evaluating contingency are solicited.
- e. Small Business: DOE anticipates future scope of work carve outs once the breadth of facilities and services are turned over from USEC. What target areas should DOE and the M&I contractor consider for either direct buys or subcontracts under the M&I prime contract? What strategies can be employed to maximize small business participation?
- f. Safety: What are your views on transitioning from Nuclear Regulatory Commission oversight to DOE (10 CFR 830) nuclear safety oversight? What are your views on transitioning from OSHA to 10 CFR 851 Industrial Safety? What measures of safety performance will be most meaningful to evaluate for award (Section L and M of the RFP) and during execution of the contract (Performance Incentives, Award Fee Plan)?
- g. Human Capital: What is your view in how to best incentivize and reward contractors who recruit, deliver and retain top talent to remote locations? What are your views on workforce retraining?
- h. **Enterprise-wide Services:** What are your views on one central contractor providing enterprise-wide services such as IT, telecommunications, laundry, and medical versus each individual contractor self-performing? What are the benefits and disadvantages?
- i. **Projectization:** The DOE is planning to projectize the D&D project into smaller more definable work scope. (E.g. D&D of each of the large process buildings). How could the D&D project and EM requirements at Portsmouth be further projectized into smaller more definable scope of work elements? How can DOE projectize the Portsmouth D&D effort to optimize fixed price contracts and subcontract arrangements?
- j. Integration: What is your perspective for work on a site with multiple missions, multiple tenants, and multiple regulatory regimes? What are the key integration challenges and what approaches could be employed to address these challenges? What strategies would you recommend to provide a safe and successful work environment for the different entities?